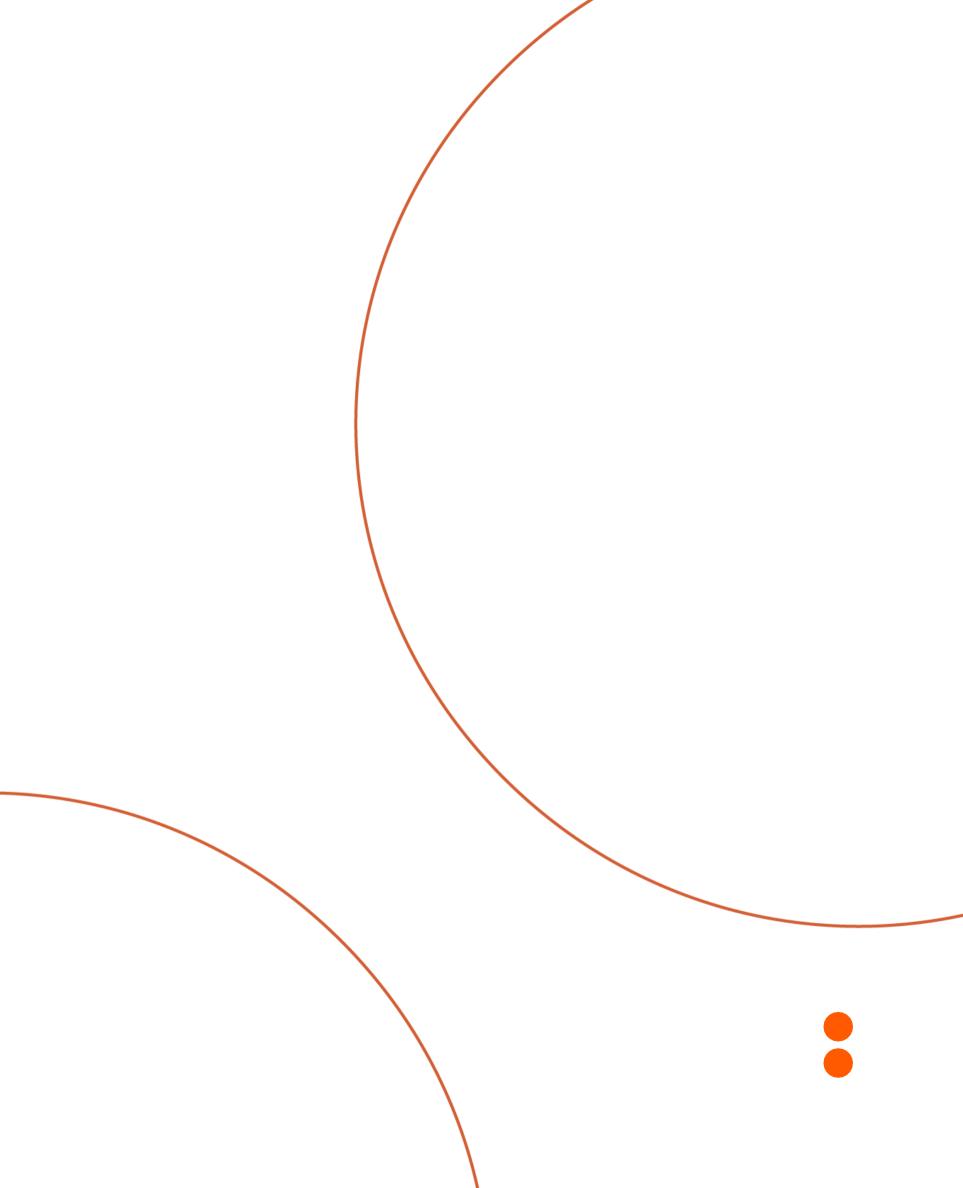


MEMBER OF BASQUE RESEARCH & TECHNOLOGY ALLIANCE

Creating Growth: Improving Society



We are good at solving complex problems that require unique solutions.

We like problems. Any problem is an opportunity to do research, help **companies** and institutions compete and contribute towards the improvement of **society**.

Our customers call us when they come across a new problem, whatever it may be, and we use **applied research** to provide specific solutions to solve it.

tecnalia.com

PROBLEMS WANTED

About us

tecnalia.com

8

THE CONTRACTOR

11.11. 10.111. 11 100000 10000 0000 0000 ALL IN THE 44444 Condition

121881 10 81

I . Martin and and a de la companya de la titt of the state

of intermedia

******************************* a same ballant and a second second

determine the second state of the second state in annonimies Meren and an and a second second



TECNALIA is the **largest** applied research and technological development centre in Spain, a European benchmark and member of the Basque Research and Technology Alliance.



Headquarters

Basque Country

Branches

.

MadridZaragoza

Branches Abroad

- ChinaColombiaFrance

- ItalySerbia



Value Chain

.

SPECIALISAT

BERC

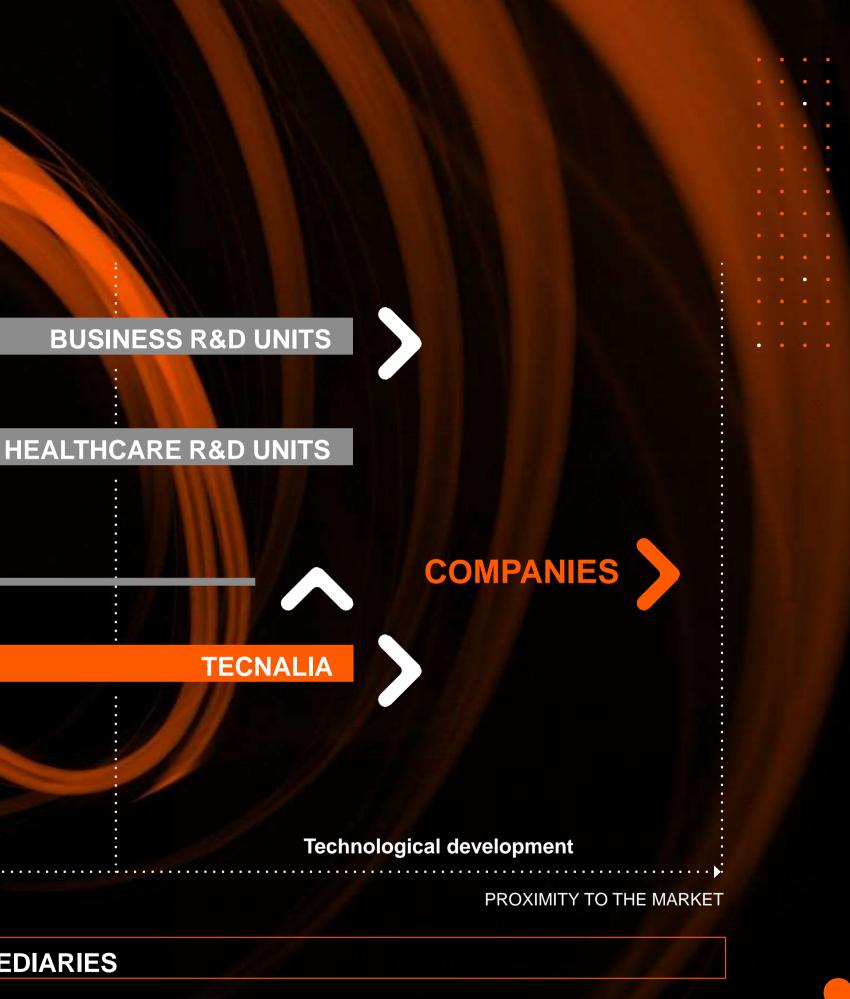
Basic research

Applied research

UNIVERSITY

SUPPLY-DEMAND INTERMEDIARIES

CIC



Mission

Transform technological research into prosperity.

Vision

To be the agents of change in companies and society, adapting them to the challenges of a constantly evolving future.



•	•	•	•	•		•	•	•	•
•		•	•	•	•	•	•	•	•
•	•	•	•	•	•	•	•	•	•
•	•	•	•	•	•	•	•	•	•
•	•	•	•	•	•	•		•	•
•	•	•	•	•	•	•	•	•	•
•	•		•	•	•	•	•	•	•
•	•	•	•	•	•	•	•	•	•
•	•	•	•	•	•	•	•	•	•

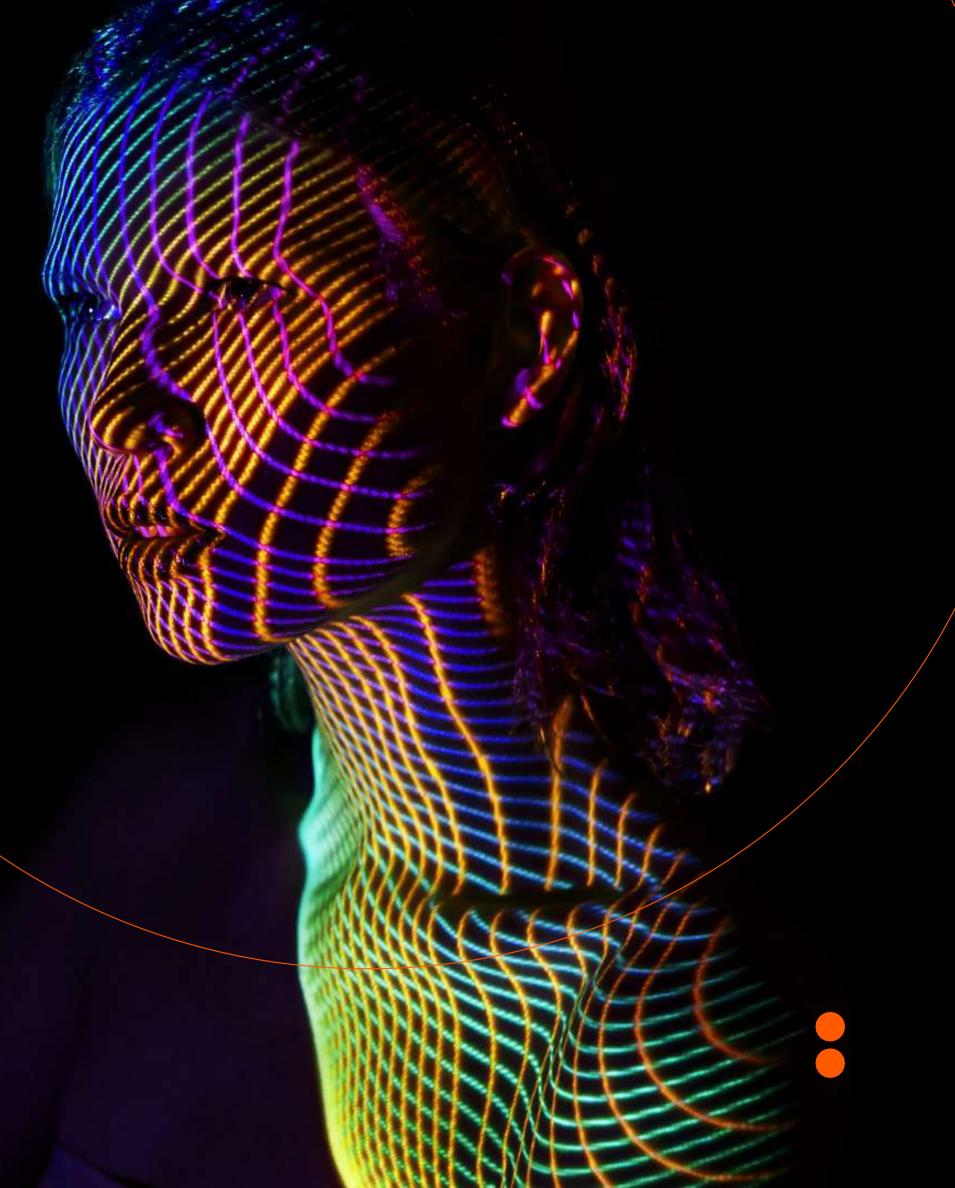






People are behind technology. Generating impact through applied research is only possible if you attract, retain and train the best talent.

We believe in the value of people



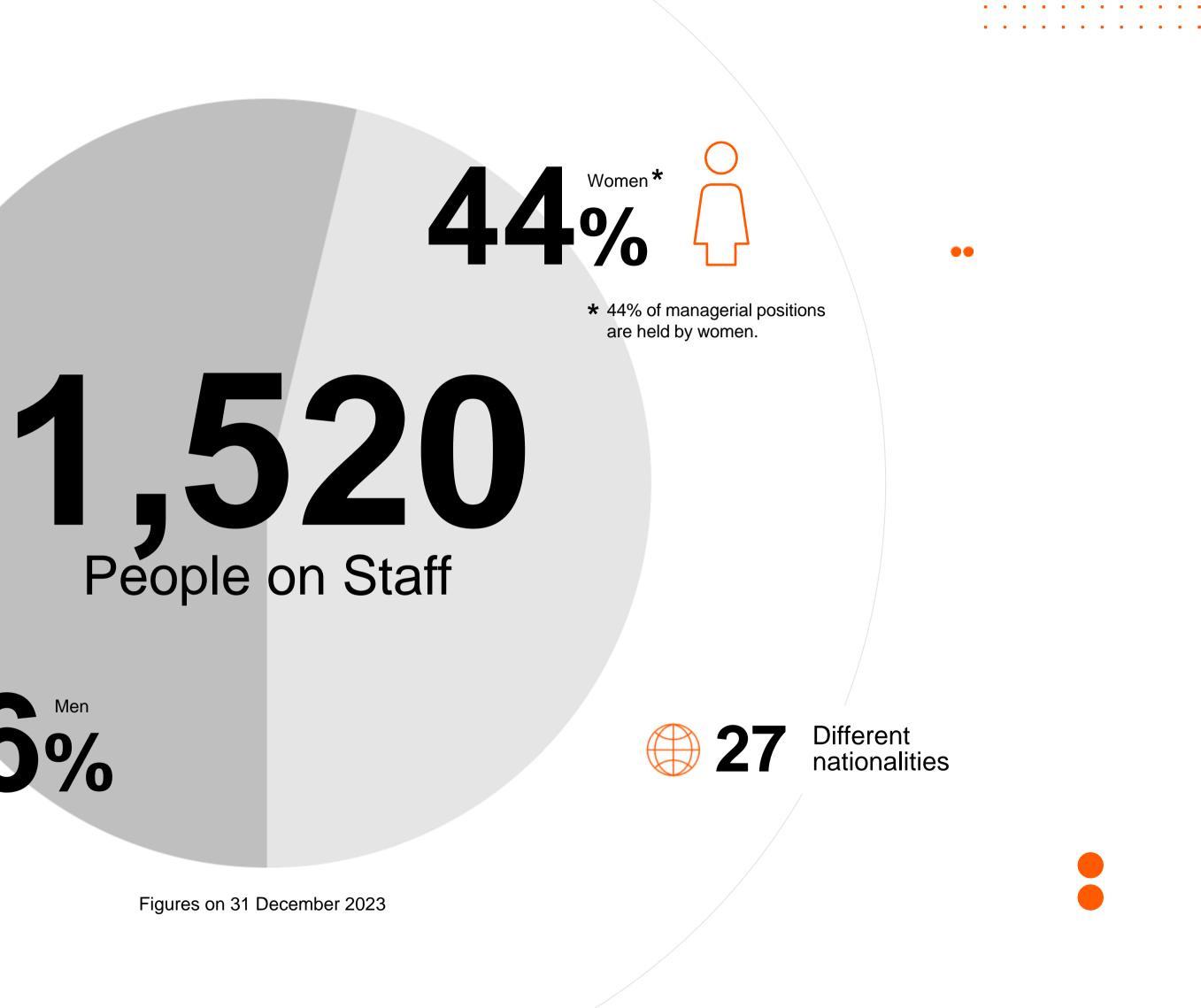
People in **TECNALIA**

...

• • •

Figures on 31 December 2023

56%



We work with companies and institutions to increase their competitiveness, quality of life of people and achieve sustainable growth.

We transform technological research into prosperity, acting as agents of change in companies and society, adapting them to the challenges of a constantly evolving future.



We are committed to results, always thinking about our clients and facilitating their activity with a close and useful service.

At TECNALIA, we are brave and proactive and we are bold enough to create something new every day.

We collaborate actively. We offer ourselves, support each other and share our ideas to be better, more agile and to create more value.



We seek to build a better world through technological research and innovation.

At TECNALIA, we are actively engaged in the generation of wealth for companies and jobs for society.

We also create new developments for unresolved situations. And we do so by combining technologies from different fields to respond to the major global challenges.



How we work

Results that generate economic impact We offer technological solutions that generate high impact opportunities and we are committed to our clients' results.

At TECNALIA, we transform knowledge into profit for companies and value for society.

Business impact

Social impact

tecnalia.com



Clients

FOR EVERY EURO invested by a company in R&D with TECNALIA, an income of **€13.6** is added to their Income Statement.



.

Employment

TOTAL employment kept: **10,710** Jobs held in Basque Country FOR EVERY JOB AT TECNALIA: **7.3**

GDP

TOTAL contribution: **€746 M €28.78** generated FOR EVERY € INVESTED by Basque public institutions in TECNALIA

Tax Return

TOTAL contribution: **€90 M €3.48** obtained FOR EVERY € INVESTED by Basque public institutions in TECNALIA



• • •



.

We want to be useful for society

TECNALIA's research has a real impact on society and provides specific solutions to the major global challenges.

Evolution of socio-economic impact indicators

JOBS MAINTAINED IN BASQUE COUNTRY FOR EACH JOB POSITION IN TECNALIA

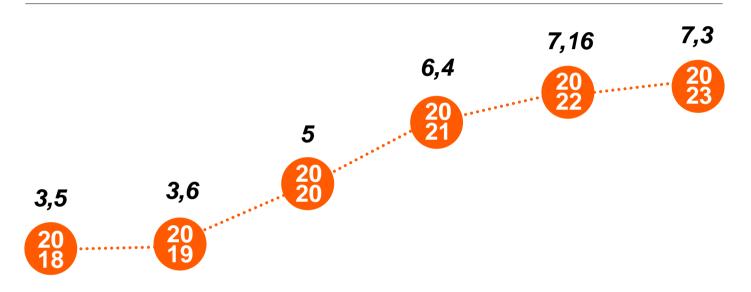
•••

. . .

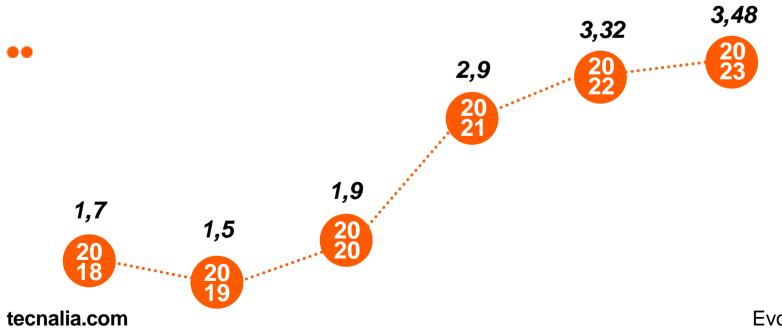
••••

. . .

••••

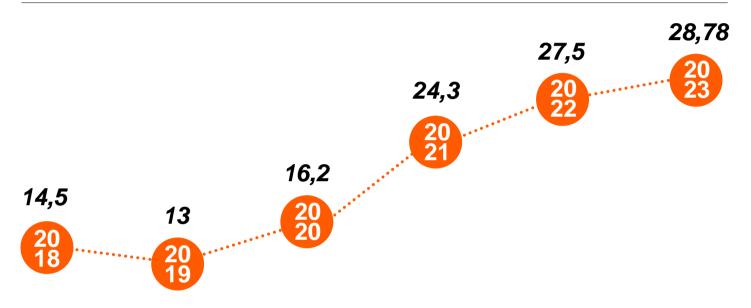


EUROS OBTAINED IN TAX RETURN FOR EACH EURO INVESTED BY BASQUE PUBLIC INSTITUTIONS

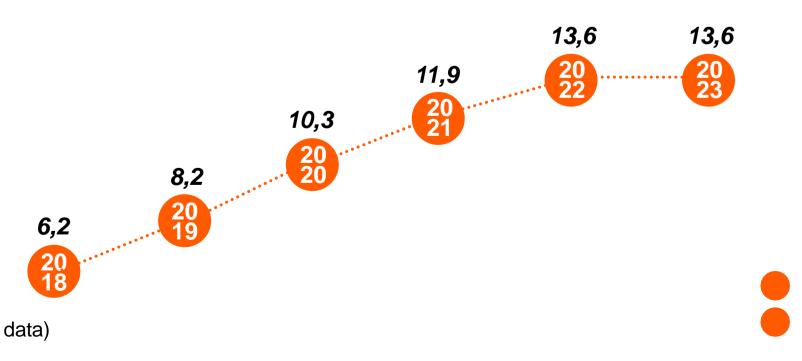


Evolution last 5 years (Provisional 2023 data)

EUROS GENERATED FOR EVERY EURO THAT BASQUE PUBLIC INSTITUTIONS INVEST IN TECNALIA



EUROS THAT INCREASE OUR CUSTOMERS' BILLINGS FOR EACH EURO THEY INVEST IN TECNALIA

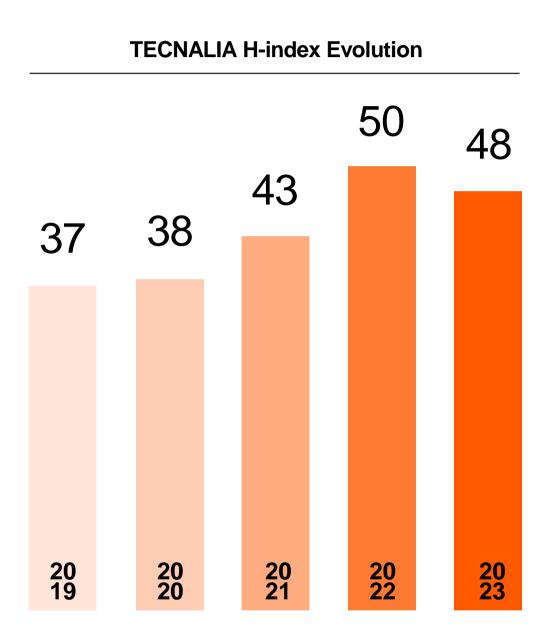


••

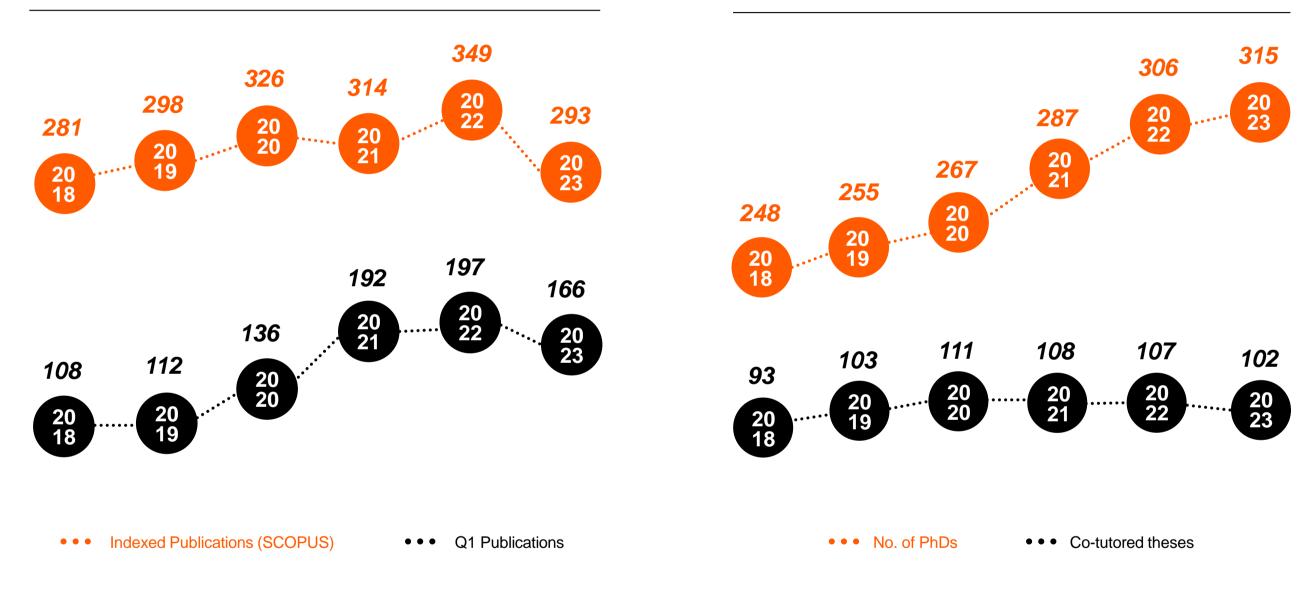
Multi-technological Excellence

We have a multi-disciplinary team to anticipate the needs of today and of the future through technological hybridisation.

tecnalia



TECNALIA Publications Evolution



tecnalia.com

Figures on 31 December 2023

.

TECNALIA PhDs & Doctoral Students Evolution

.

.



Technological strategy organised in technologies

.

TECNALIA organises its **Technological Strategy** around those technologies identified in the Technology Plan. In order to maximise the impact of these technologies, TECNALIA structures them into **transversal technologies** (which may have an impact on more than one market) and **vertical technologies** (with an impact on a single market).

All of them are characterised by their technological relevance, scientific- technological capabilities, market demand and research critical mass to achieve the greatest impact on the market.

.



Transversal technologies

- Robotics, Automation and Mechatronics control
- Cybersecurity
- Computer vision and visual interaction
- Surface engineering
- Artificial intelligence and Big Data
- Metals
- Nanotechnology
- Polymers, composites and bio-based materials
- Embedded electronic systems, power and control electronics

.

- Software technologies
- Quantum technologies

Specialised technologies

- Adaptation to climate change
- Molecular biology
- Biosynthesis and fermentation
- Structural calculation and fluid-structure interaction
- Air quality and acoustics
- Life cycle and eco-design
- In-service performance
- Reliability
- Galenic development
- Dynamics of offshore systems
- Urban design
- Design and simulation
- Biological assessment

- Extraction and encapsulation
- Physics of the building
- Hydrogen
- Fire engineering
- Cementitious materials
- Meteorology and climate
- Energy models
- Semantic models
- Neural interfaces
- Power systems

.

- Manufacturing processes
- Sustainable chemistry

- Membrane technology and process intensification
- Waste valorisation technologies
- Photovoltaic technologies
- Thermodynamics

Our essence

At TECNALIA, we transform knowledge into profit for companies and value for society.

Through R&D and Innovation, we create solutions that generate economic impact on companies, prosperity for the country and value for society, in terms of quality of life and progress.

> To do so, we have adopted our claim, which sums up this essence:

Creating Growth Improving Society



Balance of activities and their funding

Income

...

. . .

. . . • •

• • • •

• • •

.

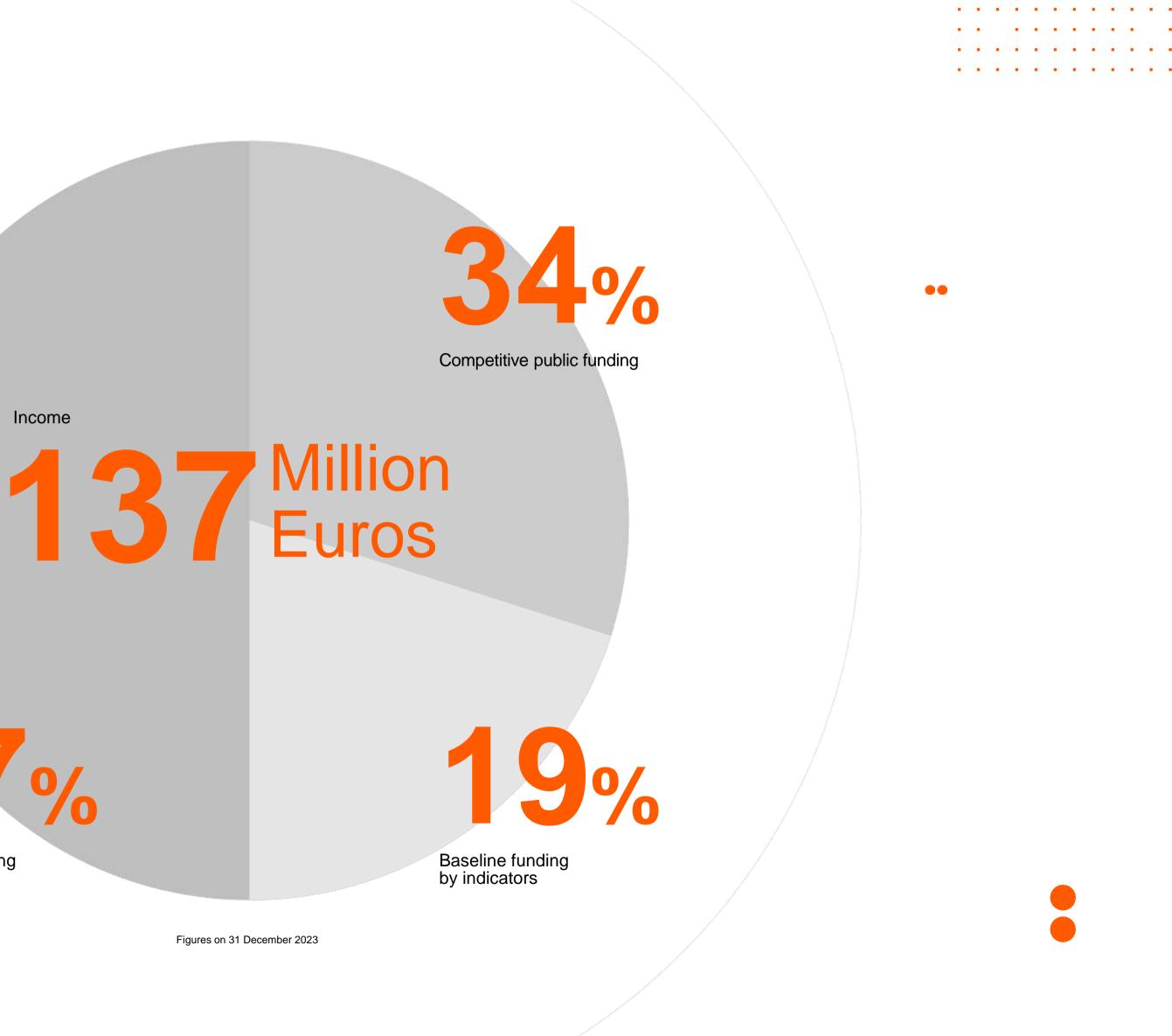
• • •

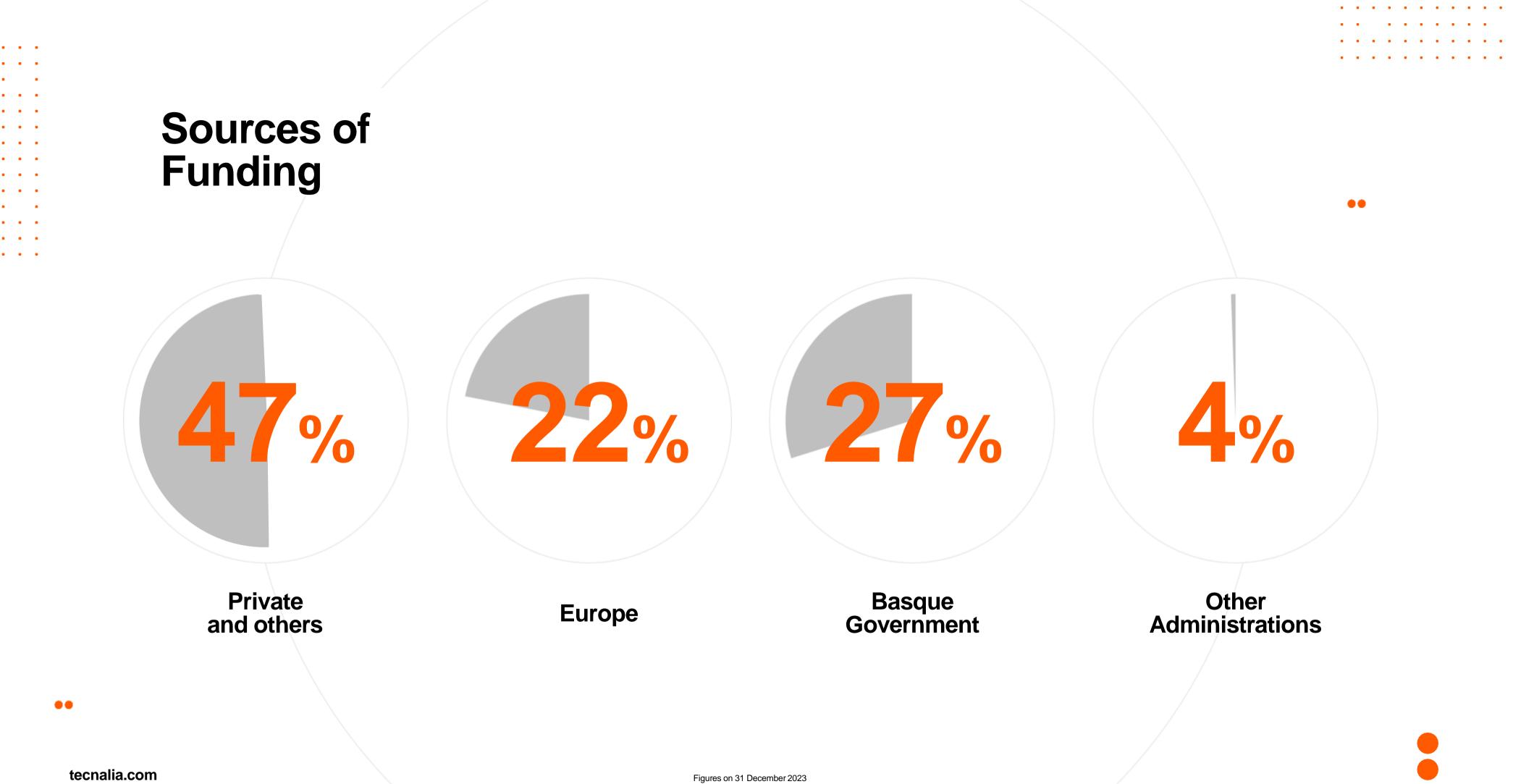
Private financing and others

47%

tecnalia.com

Figures on 31 December 2023





Proximity to the market

Our objective is to be the **technological partner of all companies**, regardless of their size and R&D and innovation needs.



Scopes of Action

...

tecnalia.com

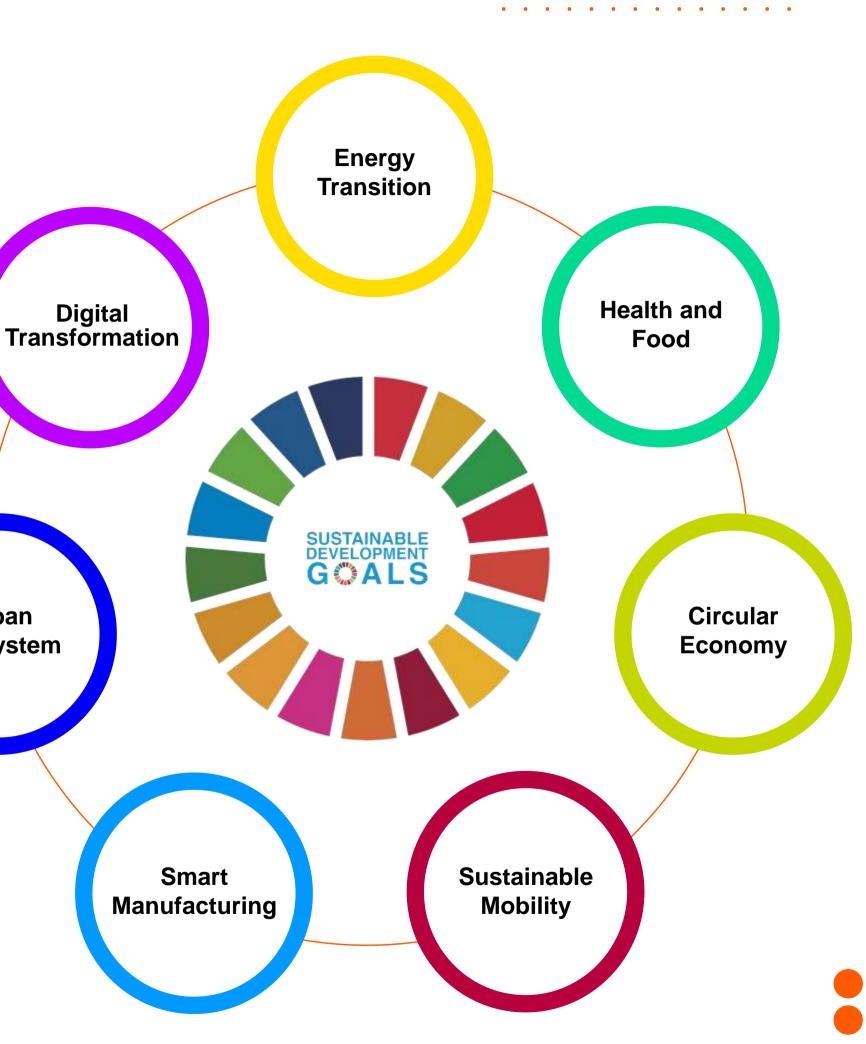
...

Our scopes of action are aligned with the sustainable development goals (SDG)

With a multi-sectoral and multitechnological perspective, we listen and work with companies to respond to the major global challenges.

In this way, we are able to generate profit for companies and create value for society.

Urban Ecosystem



Smart Manufacturing:

00

In a changing global scenario, we pursue an aim shared with manufacturing companies from all sectors, making a positive impact on their productivity while increasing the competitiveness of their businesses. To do so, we are committed to smart, flexible and sustainable manufacturing through digitalisation, automation and ecoefficiency as drivers of the change that transforms materials and manufacturing processes.





- Industry 4.0
- Advanced machines, automation and robotics
- Decarbonisation of industry and the circular economy

- New materials and manufacturing processes
- Additive manufacturing
- Quantum sensing

Digital Transformation:

We love designing and deploying the digital processes, products and services of the future in an ever more interconnected and interactive world. Thus, our digital strategy focuses on three drivers: intelligence, security and new value generation models. Thanks to them, we develop a unique proposal in data economy for product manufacturers and integrators based on cybersecurity, blockchain and artificial intelligence.





- Quantum technologies
- Artificial Intelligence
- Robotics and cognitive systems
- Advanced systems for interaction and worker 4.0
- High-performance computing for Big Data
- System lifecycle and DevOps

- Cybersecurity and confidence
- Internet of Things (IoT)
- Sensors and actuators
- Computer vision
- Smart maintenance

Energy Transition:

00

We contribute to in-depth energy decarbonisation by developing technological solutions that make renewable energies more competitive, foster smart electrification of energy systems and unleash the potential of hydrogen as a high-value energy vector to be climate neutral by 2050.



•	•	•	•	•	•	•	•	•	•	•	•	•	•	
		•			•									
•	•	•	•	•	•	•								
					•									



- Renewable energy
- Smart grids and storage
- Positive energy buildings and districts
- Industry decarbonisation
- Decarbonised mobility

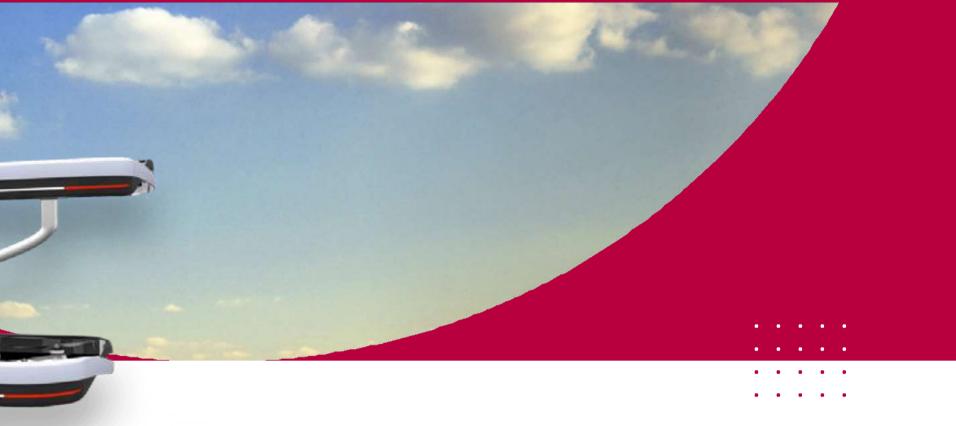
- Digitalisation of energy
- Energy transition materials
- Climate-energy strategy and environmental sustainability



Sustainable Mobility:

We design and develop technologies and new business models that contribute to the shift towards a future scenario in which mobility has a low environmental impact and is connected, efficient, safe and inclusive. This includes improving transport vehicles, communication systems and energy infrastructures, as well as their interaction and integration into urban and interurban ecosystems.





What can we do for you?

- Urban air mobility
- Smart mobility management

.

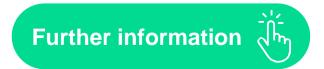
 Energy for sustainable mobility

- Transport infrastructures
- Automated driving
- Electric and hybrid vehicles

Health and Food:

00

We foster the development of customised products and services in prevention, diagnosis, prognosis, treatment and rehabilitation phases, through an integrated approach that includes genetics, nutrition and physical and social environments, as the main variables that affect people's health.





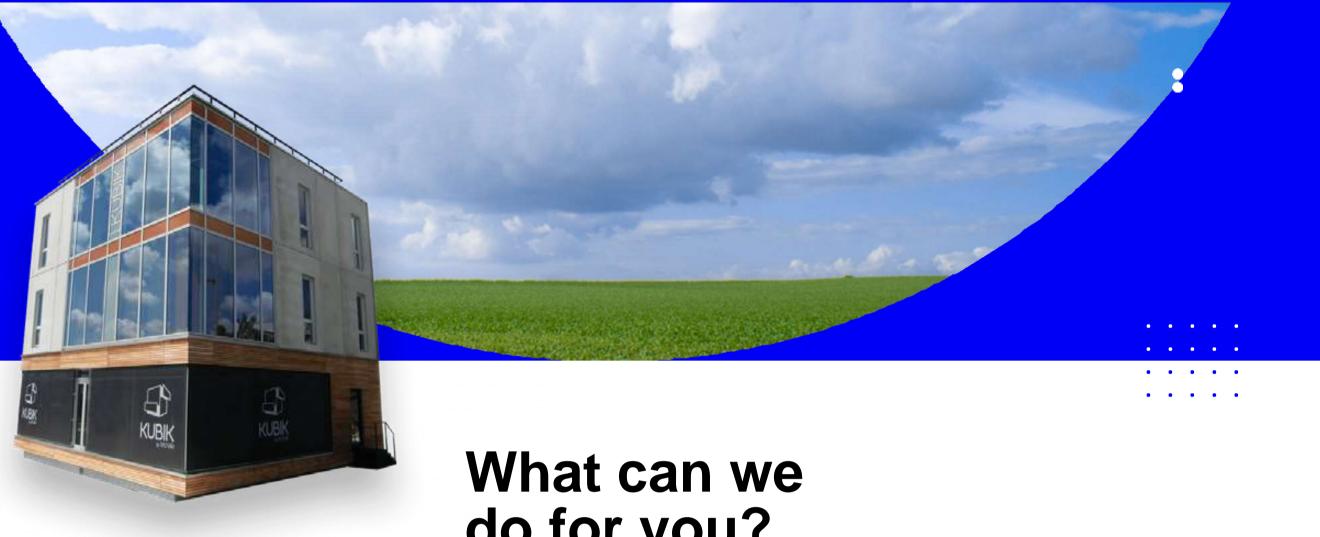
- Food ingredients and functional compounds
- Healthy foods
- In vitro diagnosis
- Regenerative medicine
- Neuroengineering
- Biomedical product

- Medical robotics
- Digital health and medical imaging
- Pharmaceutical development
- Health and safety wearable devices
- Healthy urban solutions



Urban **Ecosystem**:

We contribute to the positive transformation and development of cities and regions by implementing a set of people-oriented technology innovation solutions to develop smart, low-carbon urban environments.





do for you?

- Smart eco-materials
- Smart buildings
- Energy in buildings and cities
- Resilience and climate change
- Urban and territorial transformation

- Healthy city
- Urban mobility
- Smart infrastructures



Circular Economy:

We work towards a circular economy as the driving force for change and an ecological transition vector, to help companies and society as they make the much-needed change towards a sustainable circular economy development model. Our strategy is based on three drivers: minimising raw material consumption and waste generation; extending the useful life of products and assets as much as possible; and generating value from waste. Our value proposal is based on these drivers, and we apply, throughout the entire life cycle, combinations of strategies and technological solutions to achieve circularity.

00





What can we do for you?

- Natural resources and sustainability
- Product and process eco-design
- Circular industry

.

- Circular cities & regions

- Waste recovery and recycling
- Digitalisation for circular economy
- Bioeconomy



Relationship models with companies

tecnalia.com

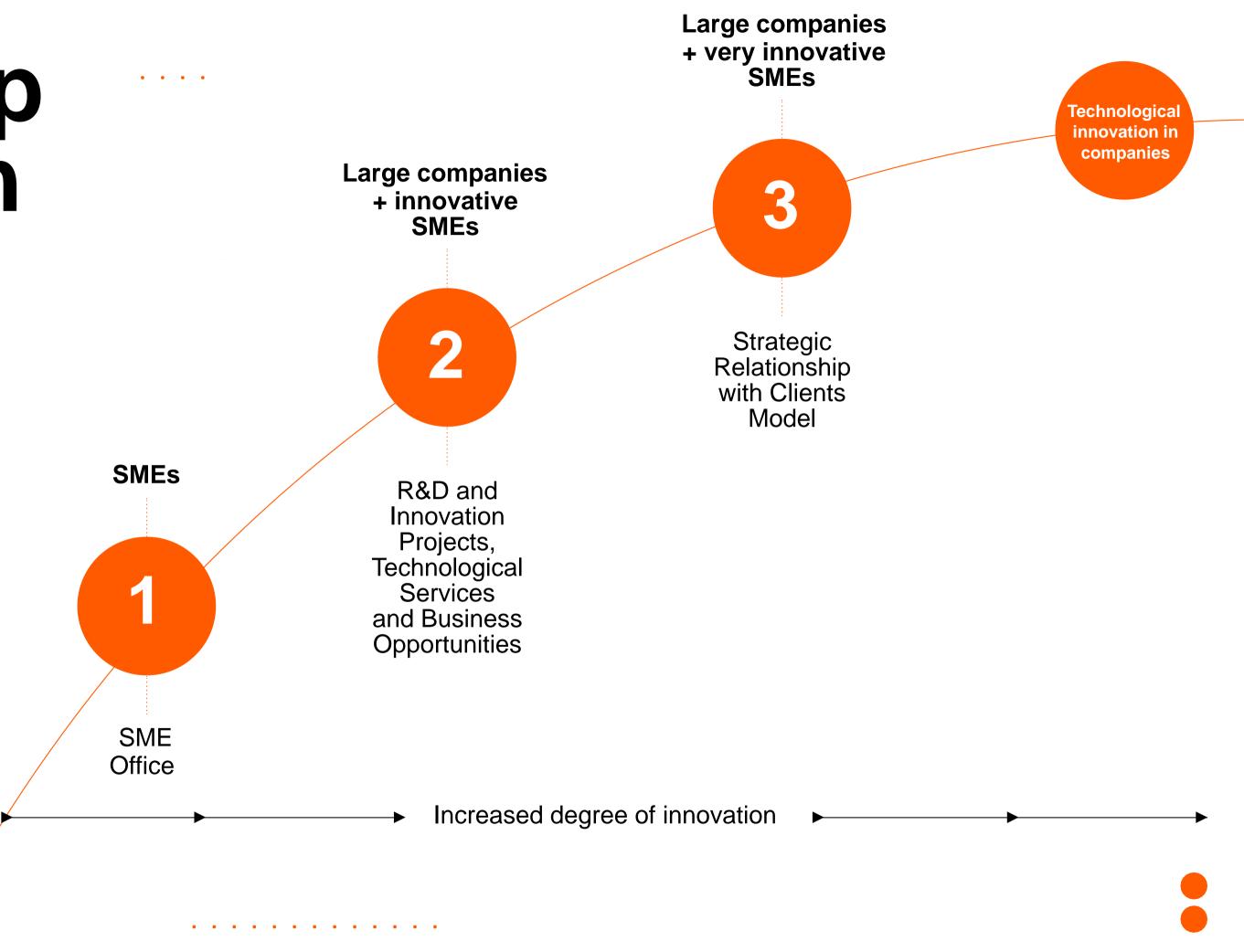
00

We want to be the technological partner of all companies to generate high impact business opportunities through technology.

Together, we can provide specific responses to the needs of the future.

Relationship models with companies

TECNALIA's Relationship Models with Companies vary according to their degree of Technological Innovation, adapting to the needs of each Company.



tecnalia.com

.

Laboratory services

•

. . .

R&D and Innovation projects

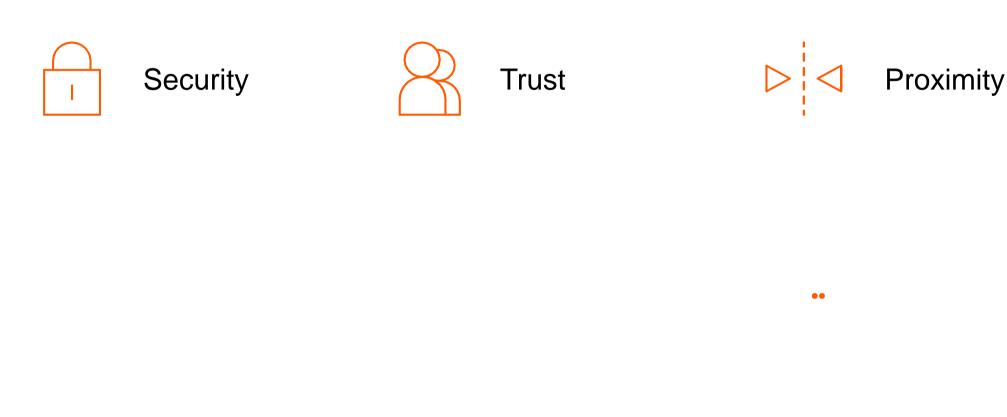
Development of Investment Opportunities



.

Laboratory services

A team of experts and a set of laboratories which develop, certify and validate processes, systems and products that you need to launch on the market promptly.



Annual (M.	
A local division in which the real division is not the real division in the real division in the real division is not the real division in the real division is not the real division in the real division in the real division is not the real division in the real division in the real division is not the real division in the real division in the real division is not the real division in the real division in the real division is not the real division in the real division in the real division is not the real division in the real division in the real division is not the real division in the real division in the real division is not the real division in the real division in the real division is not the real division in the real division in the real division is not the real division in the real division in the real division is not the real division in the real division in the real division is not the real division in the real division in the real division is not the real division in the real division in the real division is not the real division in the real dinterval division in the real divis	and the second
Analisia (m.	/
Constant Los	
on andian [
Superfictes	1
Superfaces	3334977
Sugarda a	\$13+973
Sugaran	\$334974
Superfaces	5334975
Superficies	5334978
Superficies	5334979
Superficies	5334980
Superes	5334981
Superficies	5334982
Supe	5334983
Superficies	5334984
Superficies 5334	
Superficies	533498
Superficies	533498



R&D and innovation projects

As strategic partners for your company, we develop customised R&D and innovation projects with a sole purpose: to generate impact on your business through technology.

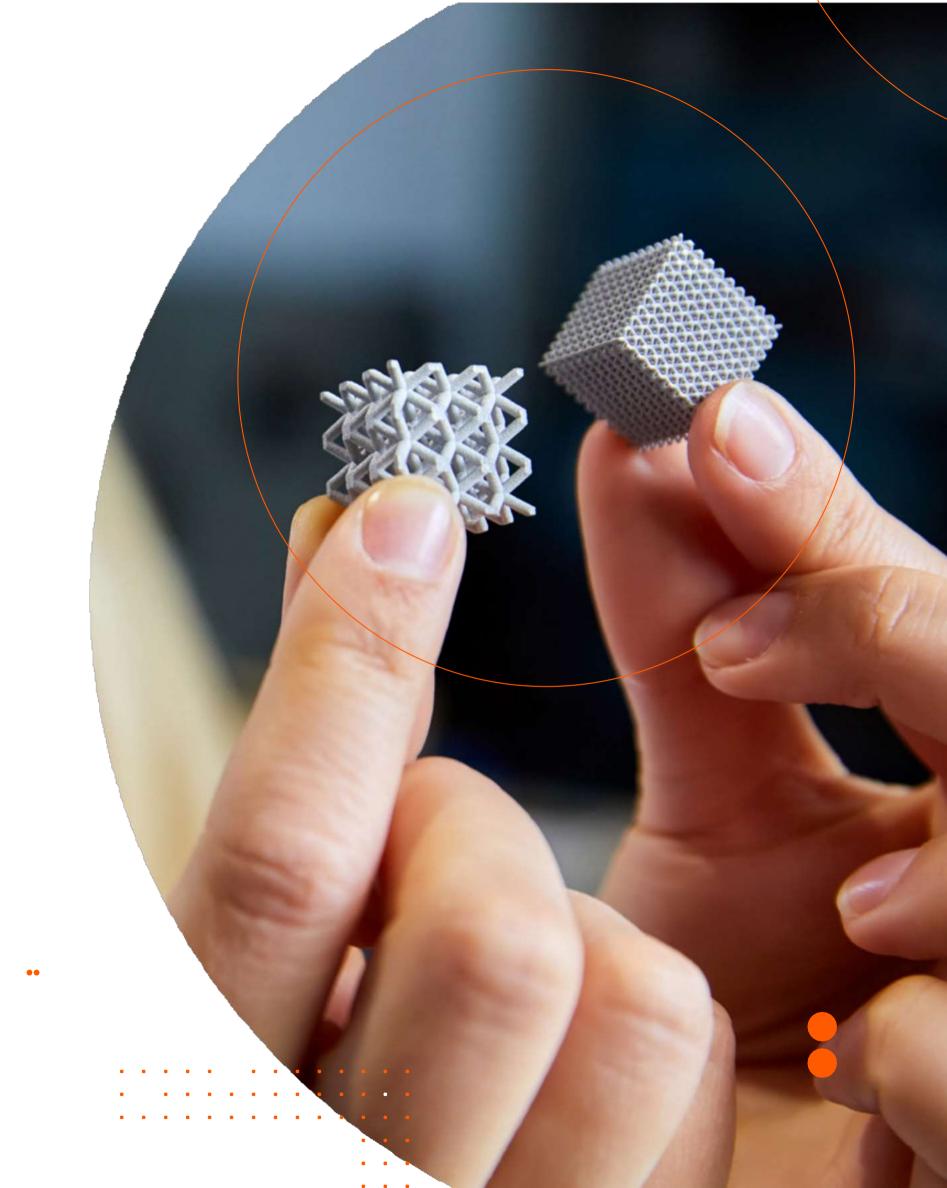


Research



Development





Development of investment opportunities

Through **TECNALIA Ventures**, we help you to address your R&D appraisal problems and make your business grow. To do so, we connect you with the three pillars of the technology transfer to market process:



Technological capabilities aimed at improving your income statement.



People with a business profile

who are able to turn these capabilities into business.



Investors committed to business development.



Collaboration with companies

We are committed to the closest collaboration to obtain the highest level of satisfaction for you.

Satisfied clients*

8.7

* Client satisfaction index for 2023.

Clients

2011 - 2023



SMEs



Large companies

,800 3,640

Technological solutions

2023



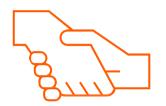
. Business engagement

Deeply rooted in the business community with strong institutional backing, TECNALIA has a solid foundation to become your business driver.

Over 100 companies participate in our Governing Bodies.

tecnalia.com











Patron Trustees

Companies

Institutional Trustees

Basque Government, General State Administration, Provincial Councils, UPV/EHU

.

.









Appointed Trustees

Persons of recognised standing

Numerary Trustees

Town and City Councils and Trade Associations



Dual Impact Stories

Creating **profit** for companies only makes sense if it generates **value** for society.

tecnalia.com

Stories that, when told, can respond to our brand claim.

Creating Growth : Improving Society

tecnalia.com

& in the active ob

REPORT

GESTAMP

Advanced manufacturing processes in the automotive industry



Miguel Ángel Ferrández R&D BIW Bilbao Director GESTAMP

"In conjunction with TECNALIA, thanks to the implementation of advanced manufacturing processes in the automotive industry, we have succeeded in reducing energy consumption, CO_2 emissions and production costs."



MORE INFO

tecnalia.com





TECNALIA's collaboration with GESTAMP has enabled the development of a pioneering software that enables us to modify the manufacturing processes of automotive components and adapt them to more flexible, lighter and large-scale materials.

As a result of this collaboration, we produce components for the automotive sector that address today's environmental requirements.

ACLARA

Equipment and component manufacturers for the electrical and power sector



Pedro Urteaga President of Global IEC Engineering ACLARA-HUBBELL

"In conjunction with TECNALIA, we create new products and solutions that allow for a more responsible and sustainable use of energy."



MORE INFO

tecnalia.com





At the ACLARA (Hubell) engineering excellence centre, TECNALIA's multi-technological know-how is turned into innovative solutions that foster a decarbonised, electrified and more digitalised energy model.

We are living in an era in which shared knowledge is a powerful tool to come up with solutions that add value to society.

IMQ

Leading private healthcare company in the Basque Country



Nicolás Guerra General Manager IMQ Clinics

"In conjunction with TECNALIA, we develop smart solutions to improve working conditions and the quality of working lives in order to reduce the amount of work-related accidents and occupational diseases."



MORE INFO

tecnalia.com





IMQ and TECNALIA are collaborating actively on a pioneering project to develop new generations of personalised exoskeletons to prevent straining and musculoskeletal injuries.

Thanks to these improvements, cost-effective technological tools will be created, adapted to the market's current needs.

VIDRALA

Producers of more than 8 billion glass containers a year



Soraya Villa Operations Data Systems Manager VIDRALA

"In conjunction with TECNALIA, we have learned that applied technology can be a great tool for detecting and solving everyday problems in industry, resulting in more sustainable products."



MORE INFO

tecnalia.com





The collaboration between VIDRALA and TECNALIA addresses a very common problem: the appearance of bubbles in glass containers. In search of a solution, TECNALIA's full technological potential and VIDRALA's experience in glass manufacturing have been combined.

We have managed to create a unique technological solution in the sector that allows us to calibrate the furnaces even better to control the production process, fine-tune the quality of the products and reduce energy consumption, which benefits companies and society as a whole.

ALUCOIL

Manufacturers of technologically advanced materials for the building, transport and industrial sectors



Belén Martín ALUCOIL General Manager

"In conjunction with TECNALIA, we are addressing a new market situation with innovative solutions, in which housing is more sustainable and integrated into a new, more inclusive urban model."



MORE INFO

tecnalia.com





ALUCOIL and TECNALIA embarked on a collaboration that aimed to study a new façade cladding system using *aluminium* honeycomb panels.

Together, we have created new solutions to make housing more sustainable and integrated into a new, more inclusive urban model, and to make people's lives safer.

INKOLAN

Supplier of digital information on water, gas, electricity, telecommunications and municipal network infrastructures



Lucía Alcibar-Arechuluaga Business Development Director, INKOLAN

"With TECNALIA we tackle the digital transformation of the cities of the future in an efficient way, counting on a differential factor: data."



MORE INFO

tecnalia.com







The collaboration between INKOLAN and TECNALIA is especially important, because we have worked together on the design and application of digital twins in urban contexts.

Our work involves a software architecture that virtually replicates a city's water, gas, electricity, telecommunications, and network infrastructure. Then, smart data helps us to understand how the infrastructure works in a global and integrated way.

NORBOLSA

Investment services company with more than 30 years of history



Iñaki Varela Deputy General Director of Media NORBOLSA

"At NORBOLSA, we wanted to take advantage of this technical experience and knowledge to be able to build and deploy a financial solution for the placement of promissory notes."



MORE INFO

tecnalia.com





NORBOLSA and TECNALIA embarked on a pioneering collaboration to create a technology platform based on smart contracts that will enable financial instruments to be placed among different stakeholders rapidly, safely and transparently.

Thanks to the potential of Blockchain and Web3, we will be able to create safe and agile innovative solutions adapted to all types of business and applied to the specific needs of society.

i-DE Iberdrola g

Iberdrola group electrical distribution company



Zigor Ojinaga i-DE Substation Standardization Manager

"Thanks to the use of new generation tools and equipment we manage to save time, costs and remotely solve potential incidents that may occur."







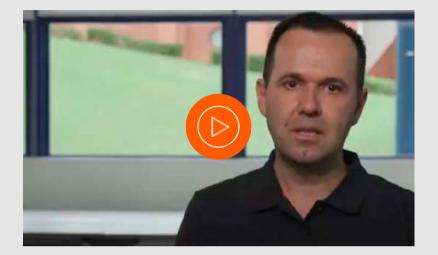
tecnalia.com

i-DE and TECNALIA have embarked on a collaboration that aims to define the new requirements for the functional validation and cybersecurity of the electrical grid equipment in order to guarantee the efficiency of supply and, in turn, comply with the most demanding verifications.

We are developing a technological solution that seeks greater energy efficiency and provides numerous benefits for companies and for society as a whole.

COREMARINE

Utilities and power generation



Carlos López Technology Director, COREMARINE

"We develop innovative inspection and monitoring solutions that significantly reduce the need to access devices installed at sea."







tecnalia.com

The collaboration between COREMARINE and TECNALIA comes in, based, among others, on making the complex and costly operation and maintenance activities of floating wind power more efficient.

Callado de

This is an innovative way of applying digitalization to solve problems related to marine energy. A project that allows us to reduce process costs and facilitates the commercialization of floating wind energy.

FERSA

Complete bearing solutions for the automotive industry



Fernando Cebrián Operations Director FERSA

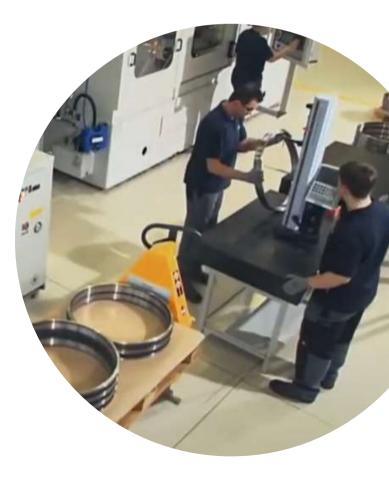
"We developed an innovative technological solution that improves the operational efficiency of production processes, increases product quality and reduces the environmental impact derived from manufacturing."



MORE INFO

tecnalia.com





The collaboration between FERSA and TECNALIA is based on innovation and artificial intelligence, having developed a data management tool that integrates simulation models from a bearing production line and Artificial Intelligence to control the process.

It is a solution that provides multiple advantages to the industrial sector, the environment and society as a whole.

CIE AUTOMOTIVE

Components, assemblies and subassemblies for the automotive market



Óscar Valbuena Processes engineer CIE

"We design a new manufacturing route through the hybridisation of two technologies to produce toothed geometries."



MORE INFO

tecnalia.com



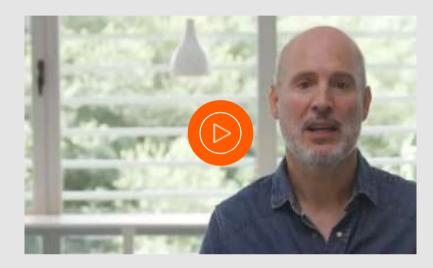


Thanks to the collaboration between CIE and TECNALIA we have developed an innovative solution for the differential assembly of vehicles of the future.

Thanks to the combination of these two advanced manufacturing processes, we have achieved greater efficiency by increasing savings in raw materials, which also leads to a reduction in the energy consumed and the final machining costs.

VAILLANT SAUNIER DUVAL

Leaders in the heating and ventilation technology industry



Ricardo Fernández

Pre-sales support engineer in VAILLANT SAUNIER DUVAL

"We have created a heat pump that works alongside photovoltaic energy to optimise comfort levels using renewable energy."



MORE INFO

tecnalia.com





Thanks to the collaboration between VAILLANT SAUNIER DUVAL and TECNALIA, we have carried out a series of tests in laboratories with controlled spaces, which have allowed us to reproduce the real behavior of the system.

This is a new business opportunity which integrates renewable energy into our lives, and the opportunity to save on monthly bills.

CINFA

Leading laboratory in the Spanish pharmaceutical market



Francisco José Aranda Quality Director CINFA

"This alliance is the result of a trust-based day-to-day relationship which has led us to create a working team able to address all the drug production phases."



MORE INFO

tecnalia.com







The collaboration between CINFA and TECNALIA arose with the objective of expanding our joint development and production capacity.

This alliance gives us the opportunity to provide society with accessible quality medicines, so that everyone can enjoy better health for longer.

Clients

tecnalia.com

...



Some clients:



.

.

tecnalia.com





Alliances:









.



.













SINTEF



Universidad	
Carlos III de	Madrid















European Benchmark

••

tecnalia.com

We are a benchmark centre in Europe

Our purpose is to build a better world through technological research and innovation.

To transform knowledge into profit for companies and value for society.







tecnalia.com



Ranked No. 15 out of 2,500 European Research Organisations

. . . .

SOURCE: Funding & Tenders Data of February 2024

CENTRE NATIONAL DE LA RECHERCHE SCIENTIFIQUE CNRS

FRAUNHOFER GESELLSCHAFT ZUR FORDERUNG DER ANGEWANDTEN FORSCHUNG EV

AGENCIA ESTATAL CONSEJO SUPERIOR DE INVESTIGACIONES CIENTIFICAS

MAX-PLANCK-GESELLSCHAFT ZUR FORDERUNG DER WISSENSCHAFTEN ΕV

DEUTSCHES ZENTRUM FUR LUFT - UND RAUMFAHRT EV

COMMISSARIAT A L ENERGIE ATOMIQUE ET AUX ENERGIES ALTERNATIVES

INSTITUT NATIONAL DE LA SANTE ET DE LA RECHERCHE MEDICALE

TEKNOLOGIAN TUTKIMUSKESKUS VTT OY

CONSIGLIO NAZIONALE DELLE RICERCHE

COALITION FOR EPIDEMIC PREPAREDNESS INNOVATIONS

ETHNIKO KENTRO EREVNAS KAI TECHNOLOGIKIS ANAPTYXIS

FORSCHUNGSZENTRUM JULICH GMBH

INTERUNIVERSITAIR MICRO-ELECTRONICA CENTRUM

FUNDACION TECNALIA RESEARCH & INNOVATION

INSTITUT NATIONAL DE RECHERCHE POUR L'AGRICULTURE, L'ALIMENTATION ET L'ENVIRONNEMENT

> NEDERLANDSE ORGANISATIE VOOR TOEGEPAST NATUURWETENSCHAPPELIJK ONDERZOEK TNO

VLAAMSE INSTELLING VOOR TECHNOLOGISCH ONDERZOEK N.V.

EUROPEAN MOLECULAR BIOLOGY LABORATORY

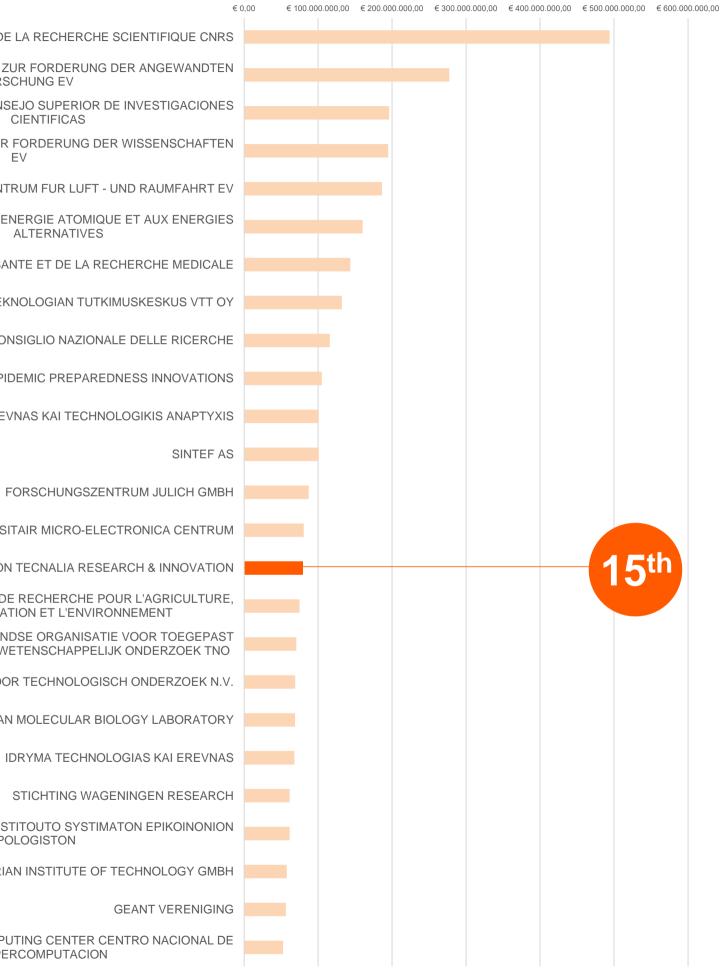
EREVNITIKO PANEPISTIMIAKO INSTITOUTO SYSTIMATON EPIKOINONION KAI YPOLOGISTON

AIT AUSTRIAN INSTITUTE OF TECHNOLOGY GMBH

BARCELONA SUPERCOMPUTING CENTER CENTRO NACIONAL DE SUPERCOMPUTACION

.

Top 25 REC Organisations (EU contribution)



. . . .



.

Participation in Horizon Europe

Figures on 31 December 2023

140

192

24

83

tecnalia.com

Spanish Collaborating Companies

.

Projects Contracted

Contracts (€M)

Projects Led



Participation in Partnerships in Horizon Europe

The EU is increasingly outsourcing management to Public-Private Organisations with greater independence to influence R&D and innovation.

One of TECNALIA's key success factors is its strategic positioning in over 20 major European partnerships.

> EIT Health InnoEnergy

tecnalia.com

3

A187 INSTITUTIONALIZED PARTNERSHIPS

High performance computing CHIPS JU - ex-Key Digital Technologies Transforming EU's rail system **Clean Aviation** Clean Hydrogen Europe **Circular Bio-based Europe**

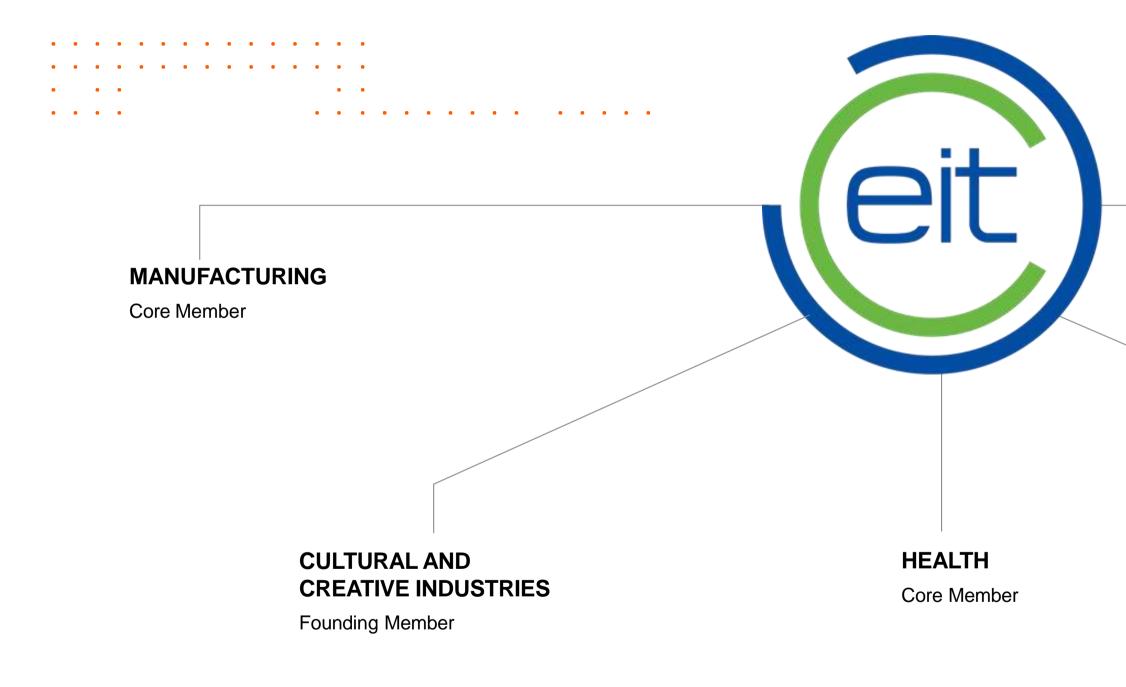
Ζ

CO-PROGRAMMED

AI, data and robotics (ADRA) Made in Europe Transforming the EU Process Industry for a Sustainable Society (Processes4Planet) Global Competitive Space System People-centric sustainable built environment (Built4People) Towards zero-emission road transport (2ZERO) Connected, Cooperative and Automated Mobility (CCAM) Batteries European Partnership Association (BATT4EU)

Manufacturing Urban Mobility **Cultural & Creativity**

Presence in EIT Innovation Communities



• •

INNOENERGY Member of Advisory Board

URBAN MOBILITY

. . . .

• • •

Gold partner Member of Steering Committee

TECNALIA Ventures

00

8

tecnalia.com



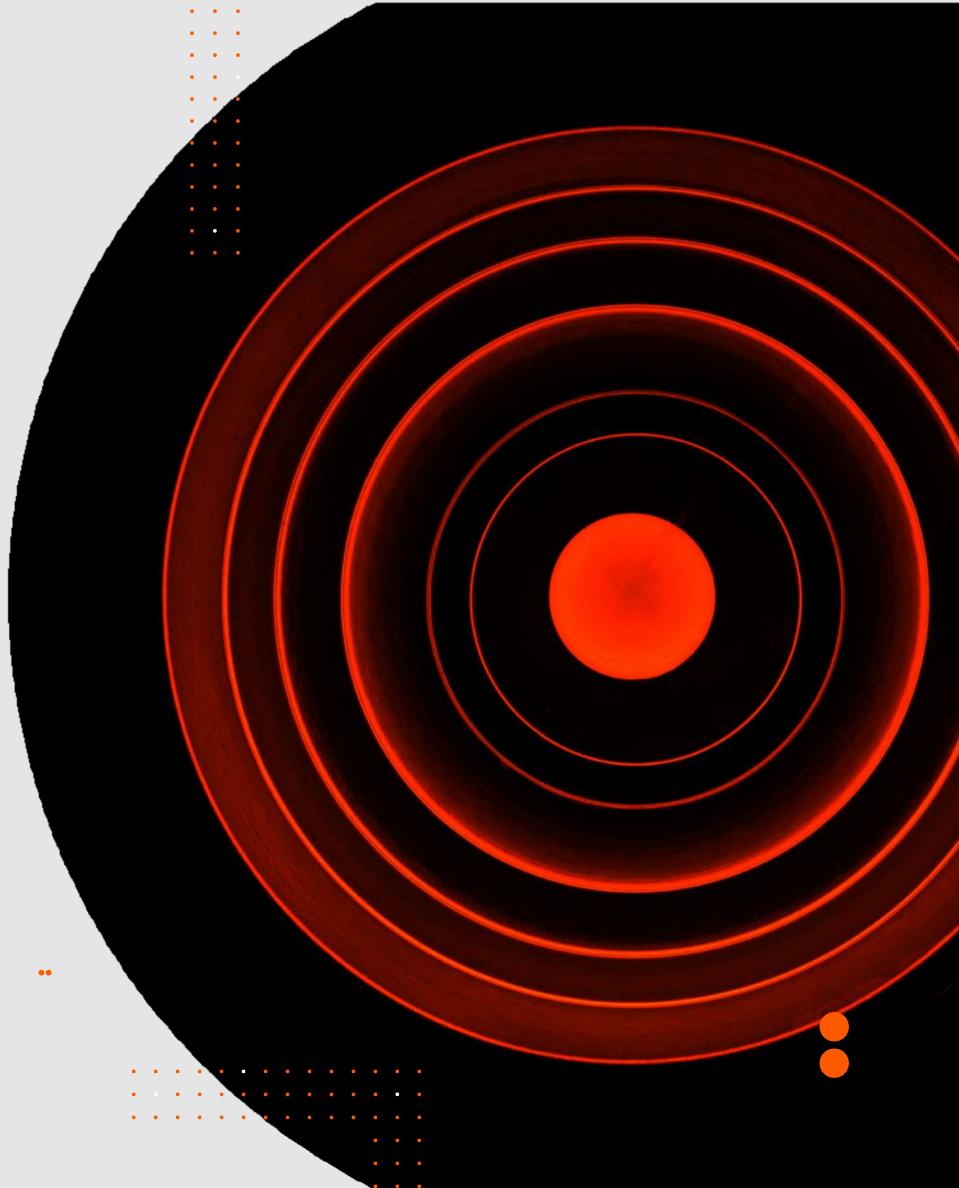
Technology Value for Growth

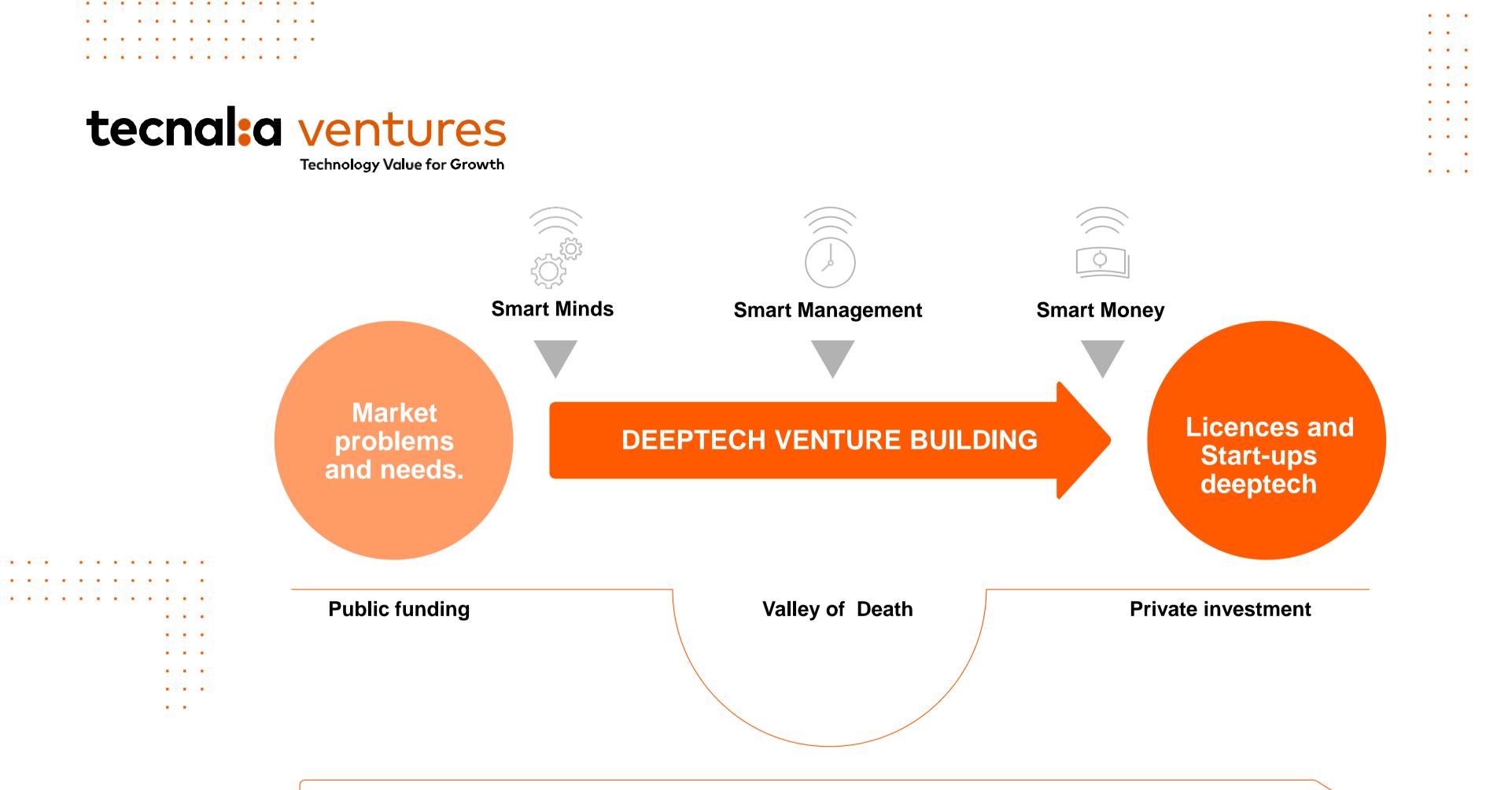
...

It is a corporate function of TECNALIA with the objective of appraising its investment in R&D and innovation, identifying and managing deep tech business opportunities, through a venture building process.

To do so, it connects the three fundamental pillars of any innovation ecosystem:

- People who generate technology-based ideas (minds).
- Managers capable of transforming technological ideas into business opportunities (management).
- Investors who bet on deep tech entrepreneurial initiatives (money).





Acceleration of the incubation of technological assets until they are turned into investment opportunities capable of generating value in society. DEEPTECH VENTURE BUILDING

tecnalia.com





Technology Value for Growth

TECNALIA is currently the fourth private Spanish organisation in European patent applications, with an outstanding success ratio of 92% regarding EPO/PCT applications granted since 2012.

Industrial Property

741+255

Patents + software registrations in portfolio

Figures on 31 December 2023

tecnalia.com

• •

• •

• •

• •



• •

- . .
 - . . .
 -
 -
 - •
 - . . .
 - . . .

212 Portfolio of patent families

والمتحج والمراجع

21+67

European patents + software registrations requested in 2023





Technology Value for Growth

The survival rate of TECNALIA'S start-ups deeptech after 5 years of their establishment is 85%.

Start-ups deeptech

9,6 **Generated Income** (Million Euros)

6,5 **Capital attracted** (Million Euros)

2023 aggregated figures

tecnalia.com

• •

• •

• •

• •

• • • • • • • • • • . • •



• • • .

-
 - . . . • •
 - • . . .
 -
 -
 -

104 Employees

17

Invested start-ups deeptech in portfolio



TECNALIA-driven companies :



AUREA

www.myaurea.es

DIGIMET

DIGIMET www.digimet.es



ELCODE

ACUSTRAIN www.acustrain.com ELCODE



VIXION www.vixion360.com



FESIA www.fesiatechnology.com



INGREDALIA www.ingredalia.com



BIOKEMIK www.biokemik.eu



NAUTILUS www.nautilusfs.com



H2SITE www.h2site.eu



VELTIS www.veltisrating.com

tecnalia.com



VDDIL VN

ADDILAN www.addilan.com



GO4IT SOLUTIONS www.go4it.solutions



IZPITEK SOLAR http://www.izpiteksolar.com/



NEOS SURGERY www.neosurgery.com



INTELLIALERT www.intellialert.es/

SOLARCRAFT

SOLARCRAFT www.solarcraftaerospace.com



Governing Bodies

00

tecnalia.com

8

Board of Trustees:

CHAIRMAN

INGETEAM, S.A. Alex Belaustegui

VICE-CHAIRMAN AYESA IBERMÁTICA, S.A. José Manuel Barrutia

SECRETARY

KUTXABANK, S.A. Fernando Irigoyen

PATRON TRUSTEES

ACLARA METERS, S.L. Pedro Urteaga

AERNNOVA AEROSPACE, S.A. Gemma Ortiz de Barrón

ARTECHE CENTRO DE TECNOLOGÍA, A.I.E. Roberto Ortiz de Zarate

AYESA IBERMÁTICA, S.A. José Manuel Barrutia

CEMENTOS LEMONA, S.A. Elena Guede

CIE AUTOMOTIVE, S.A. José Esmorís CONSTRUCCIONES Y AUXILIAR DE FERROCARRILES, S.A. (CAF) Imanol Iturrioz

EPTISA CINSA INGENIERÍA Y CALIDAD, S.A. Luis Villarroya

FAGOR EDERLAN, S.COOP. Juan María Palencia

FEDERACION ESPAÑOLA DE ASOCIACIONES DE FUNDIDORES Marcial Alzaga

GESTAMP AUTOMOCIÓN, S.A. Maria José Armendáriz

GRUPO IGUALMEQUISA, S.A. Nicolás Guerra

HEIDELBERG MATERIALS HISPANIA CEMENTOS SA José María Echarri

IBARMIA INNOVATEK, S.L.U. Arrate Olaiz

.

••••

IBERDROLA, S.A. Izaskun Rica **INGETEAM, S.A.** Alex Belaustegui

IRIZAR Imanol Rego / Aitor Etxebeste

KUTXABANK, S.A. Fernando Irigoyen

PETRÓLEOS DEL NORTE, S.A. (PETRONOR) Joaquim Coello

SIEMENS GAMESA RENEWABLE ENERGY INNOVATION AND TECHNOLOGY, S.L. Jon Lezamiz

TUBACEX, S.A. Diego Herrero

VELATIA, S.L. Alejandro Ormazabal

VICINAY MARINE Jesús Navas

VIUDA DE SAINZ, S.L. Pedro Sainz

ZIV APLICACIONES Y TECNOLOGÍA, S.L. Borja Negro Rua

tecnalia.com

INSTITUTIONAL TRUSTEES BASQUE GOVERNMENT

Ana Camacho Alberto Fernández Estíbaliz Hernáez Marian Ibarrondo Adolfo Morais Aitor Urzelai

GENERAL STATE ADMINISTRATION Raül Blanco

ARABA PROVINCIAL COUNCIL Ander Larrinaga

BIZKAIA PROVINCIAL COUNCIL Joseba Mariezkurrena

GIPUZKOA PROVINCIAL COUNCIL Jon Gurrutxaga

UNIVERSITY OF THE BASQUE COUNTRY (UPV/EHU) Guillermo Quindós

NÚMERARY TRUSTEES

BILBAO CITY COUNCIL Iosu Madariaga

DONOSTIA-SAN SEBASTIÁN CITY COUNCIL Eneko Goia

.

.

VITORIA - GASTEIZ CITY COUNCIL María Nanclares

ADEGI José Miguel Ayerza

CEBEK Carolina Pérez Toledo

SEA - EMPRESARIOS ALAVESES Aitor Otaola

FREELY APPOINTED TRUSTEES

Jon Azua Eva Larra Ivan Martén Josep Maria Martorell José Maria Mato (Patrono de la Comunidad del Conocimiento) Miguel Ángel Morell Rafael Sterling



Collaborating Partners :

ACLARA METERS, S.L.	CONSTRUCCIONES Y AUXILIAR DE FERROCARRILES, S.A. (CAF)	GRUPO IGUALMEQUISA, S.A.
AIANOX, S.A.	EPTISA CINSA INGENIERÍA Y	GRUPO TAMOIN, S.A.
ALSA	CALIDAD, S.A.	GRUPO TEKNEI
	ESTUDIOS GIS, S.L.	HEIDELBERG MATERIALS
EQUIPOS, S.A. EUSKAL FO	EUSKAL FORGING, S.A.	HISPANIA CEMENTOS SA
ARCELORMITTAL INNOVACIÓN, INVESTIGACIÓN E INVERSIÓN, S.L.	FAGOR EDERLAN, S.COOP.	IBARMIA INNOVATEK, S.L.U.
ARTECHE CENTRO DE	FEDERACIÓN ESPAÑOLA DE ASOCIACIONES DE FUNDIDORES	IBERDROLA, S.A.
TECNOLOGÍA, A.I.E.		INGETEAM, S.A.
AYESA IBERMÁTICA, S.A.	FUNDACIÓN TECNALIA	INKOLAN
BATZ, S.COOP.	COLOMBIA	IRIZAR
BURDINOLA, S.COOP.	GESTAMP	
	GRUPO AERNNOVA	KUTXABANK, S.A.
CEMENTOS LEMONA, S.A.		LAN MOBEL, S.COOP.
CIE AUTOMOTIVE, S.A.	GRUPO GORLAN	

•••

.

tecnalia.com

MADERAS MEJORADAS INDUSTRIAL, S.A.U.

PETRÓLEOS DEL NORTE, S.A. (PETRONOR)

SAPA PLACENCIA, S.L.

SIDENOR ACEROS ESPECIALES, S.L.

SIEMENS ENGINES R&D, S.A.

SIEMENS GAMESA RENEWABLE ENERGY INNOVATION AND TECHNOLOGY, S.L.

TALGO

TECMAN, SERVICIOS DE VALOR AÑADIDO, S.L.

TRADEBE, S.A.

TUBACEX, S.A.

ULMA HORMIGÓN POLÍMERO, S. COOP.

.

.

VELATIA, S.L.

VICINAY MARINE

VIUDA DE SAINZ, S.L.

ZIV APLICACIONES Y TECNOLOGÍA, S.L.

BILBAO CITY COUNCIL

DONOSTIA-SAN SEBASTIÁN CITY COUNCIL

VITORIA-GASTEIZ CITY COUNCIL

DEUSTO UNIVERSITY

UNIVERSITY OF THE BASQUE COUNTRY (UPV/EHU)



Technological partner for companies:

Business engagement

Deeply rooted in the business community with strong institutional backing, TECNALIA has a solid foundation to become your business driver.

Over 100 companies take part in our Governing Bodies.

tecnalia.com



.

.



Companies

Freely appointed trustees

Executive committee

Companies

Government

Delegate committees and advisory committees

Executive Committee



Institutional

trustees

Boards of operational units

100 Companies

Energy, climate and urban transition

Industry and mobility

Digital

Lab Services

Health and Food

Collaborating partners



Companies





City Councils

Universities

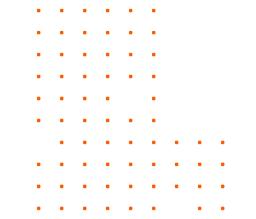
Appointments and Patrons Committee

Appointments and Patrons Committee

Strategy Committee Supervisory Board







Creating Growth Improving

. . . .

-
- . . .
-

-
-

Society

. .